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"Profitable Mineral Management"

BREAKFAST SERIES *for*
Surface and Mineral Owners
Admission by Invitation Only

This seminar is AAPL Accredited

- DATE: **October 4, 2016**
- TOPIC: **Eagle Ford Shale and Implications for Mexico**
- LOCATION: **San Antonio Petroleum Club**
8620 N New Braunfels, Suite 700
San Antonio, TX 78217-6363
P 210.824.9014
F 210.829.5443
- TIME: 7:30 AM Breakfast - 8:00 AM Presenters - 8:50 AM Questions & Answers
- INTRODUCTION: **E.O. (Trey) Scott, III, Trinity Mineral Management, Ltd.**
- PRESENTERS: **Todd Brockwell, Brockwell Family Advisors**
- When Does Family Wealth Become a Business?**
- How Wealth Management Drives Business Decisions
 - Asset Oversight
 - Succession and Generational Planning
 - Family Governance Structure
- UPCOMING: **Nov 01:** Sean Caporaletti and Brett Stinson

Todd Brockwell
President
Brockwell Family Advisors

Todd Brockwell is the President of Brockwell Family Advisors, a consulting practice to help families manage the business of their wealth. He helps families develop goals and create plans for portfolios of family assets both traditional and non-traditional assets.

Prior to founding Brockwell Family Advisors, he was the Chief Financial Officer for Petty Family Interests and ran their family office for ten years. Before moving to the private wealth sector, he was employed with AT&T where he was initially hired to manage the equity and fixed income portfolios for the pension and benefit plans. Later he moved to the Investor Relations team for six years and subsequently worked in the Financial Planning Group where he directly supported the CFO with his board presentations and other various assignments. Earlier in his career, Todd worked at H.E.B. Grocery Company and Ernst & Young Management Consulting.

Todd received his degree from Texas A&M University with a concentration in Accounting. He is a CFA charter holder and Certified Public Accountant.

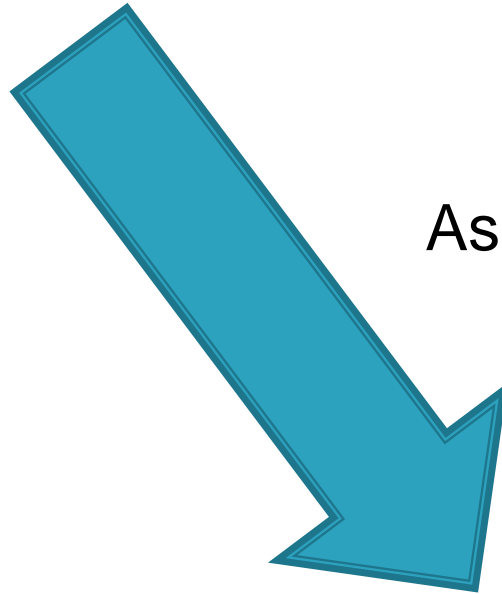
He and his wife, Karen, are both from the San Antonio area and have two boys, Lee and William.

Brockwell Family Advisors

“WHEN DOES FAMILY WEALTH BECOME A BUSINESS?”



Brockwell Family Advisors



As of September 16, 2016



Monticello
WEALTH MANAGEMENT



Trinity Mineral Management

“When Does Family Wealth Become a Business?”

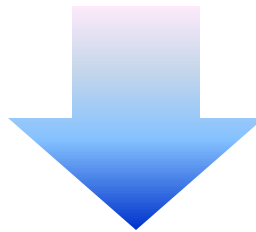
Comparison of Private Wealth and Corporate

Operating Companies versus Family Offices

Balance Sheets, Income Statements and Statement of Cash Flows

Build and implement a Structured Management Plan

Governance and Oversight



What is a Family Office?

Do all HNW Families and Individuals need one?



Facets of a Family Office

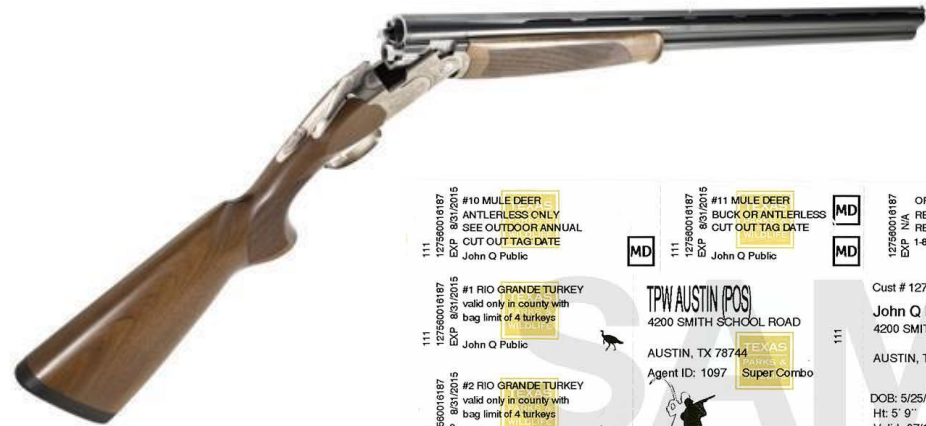
- Financial Aspects
- Family Structure, Trust and Estate Planning
- Family Governance
- Succession Planning
- Philanthropic
- Special Asset Management
- Concierge Services



Facets of a Family Office

- Financial Aspects
- Family Members
- Family Office Executive
- Family Investment Advisors and Money Managers
- Succession Bankers
- Philanthropy Tax Lawyers
- Special Tax Accountant
- Concierge Bookkeeper
- Trust and Estate Lawyer
- Life Insurance Advisor
- Consultants
- Oil and Gas Operator
- Mineral Management Representative
- Personal Insurance Broker
- Special Asset Managers-Ranch, Aircraft, Yacht
- House Manager (Housekeeper, Landscape, Chef, Driver)





<p>111 127560016187 #10 MULE DEER ANTLERLESS ONLY SEE OUTDOOR ANNUAL CUT OUT TAG DATE John Q Public</p> <p>111 127560016187 #1 RIO GRANDE TURKEY valid only in county with bag limit of 4 turkeys John Q Public</p> <p>111 127560016187 #2 RIO GRANDE TURKEY valid only in county with bag limit of 4 turkeys John Q Public</p> <p>111 127560016187 #3 EASTERN OR RIO GRANDE TURKEY in any co. with bag limit of 1 OR Rio in co. with bag limit of 4 John Q Public</p>	<p>111 127560016187 #11 MULE DEER BUCK OR ANTLERLESS CUT OUT TAG DATE John Q Public</p> <p>TPW AUSTIN (POS) 4200 SMITH SCHOOL ROAD AUSTIN, TX 78744 Agent ID: 1097</p> <p>TEXAS WILDLIFE SUPER COMBO</p> <p>111 127560016187 #4 RIO GRANDE TURKEY in county with bag limit of 1 turkey or 4 turkeys NOT VALID IN EAST TEXAS John Q Public</p>	<p>111 127560016187 OPERATION GAME THIEF REPORT POACHING 24 HOURS REWARD HOTLINE NUMBER: 1-800-792-GAME</p> <p>Cust # 127540000967 John Q Public 4200 SMITH SCHOOL ROAD AUSTIN, TX 78744</p> <p>DOB: 5/25/1975 DL# TX-123456789 Hit: 5' 9" Eye Color: BLU Sex: Valid 07/15/15 through 08/31/15 Doc # 127560016187 07/15/15 08:35:13 AM</p> <p>111 127560016187 #5 WHITE-TAILED DEER ANTLERLESS ONLY CUT OUT TAG DATE John Q Public</p>	<p>111 127560016187 FREE FISH I.D. GUIDES SUBSCRIBE ONLINE TPWMAGAZINE.COM</p> <p>HIP Certified Hunter Ed Required Endorsements: Upland Game Bird Migratory Gm.Brd. AS Archery Saltwater Freshwater</p>	<p>111 127560016187 VALID FOR 1 RED DRUM OVER 28 INCHES Total Length Circle BAY or GULF John Q Public</p> <p>111 127560016187 #9 WHITE-TAILED DEER BUCK OR ANTLERLESS CUT OUT TAG DATE John Q Public</p> <p>111 127560016187 #8 WHITE-TAILED DEER BUCK OR ANTLERLESS CUT OUT TAG DATE John Q Public</p> <p>111 127560016187 #7 WHITE-TAILED DEER BUCK OR ANTLERLESS CUT OUT TAG DATE John Q Public</p>
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Facets of a Family Office

- Financial Aspects
- Family Structure, Trust and Estate Planning
- Family Governance
- Succession Planning
- Philanthropic
- Special Asset Management
- Concierge Services

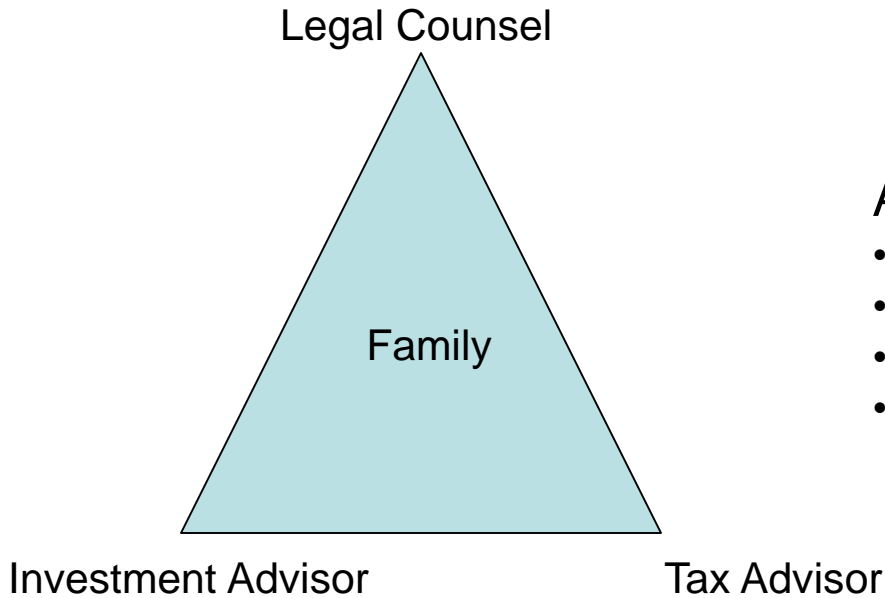


Financial Aspects

- Investments
 - Unify and Coordinate Financial Affairs with proper planning and structures
 - Institute an Investment Process
 - Develop an Investment Policy Statement to establish Risk and Return Expectations
 - Asset Allocation and Asset Class Investing
 - Monitor and Report
- Banking
- Planning and Cash Flow Forecasting
- Accounting and Bookkeeping
- Tax Preparation
- Insurance
 - General Liability
 - PPE
 - Life Insurance



Family Structure and Trust/Estate Planning



A couple of examples that impact process

- Simple or complex
- Importance of Philanthropy
- “Controlling from the grave”
- Transfer control and/or wealth

Family Governance and Succession Planning

- Develop a plan to unify family goals and objectives
 - Creation of Mission Statement
 - Behavioral Psychology exercise
 - Establish committees within the family
- Similar to Strategic Planning in an operating company, develop a long term plan for the family
 - Utilize outside specialists
- Philanthropic structures are often one outcome of this exercise
- Commonly, Patriarch/Matriarch set the tone and control the governance and succession planning



Special Asset Management and Concierge Services

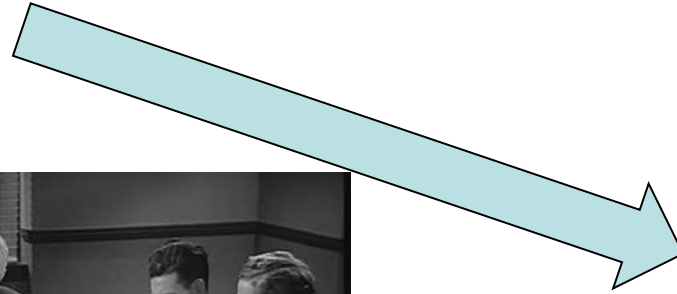
- Aviation (Airplane/Helicopter) and Yachting
 - Staffing of crew
 - Logistics of the property and staff
 - Insurance
 - Fuel costs and hedging costs
- Investment Real Estate (Multifamily, Timber, Office Building, etc.)
- Farm and Ranch Land
 - Cattle Operations versus Hunting Operations
 - Recreational and scheduling
 - Surface Issues
- Oil and Gas
 - General and Recordkeeping
 - Mineral Management
 - Royalty
 - Working Interest
 - Audits
- Concierge Services



What is the “right” structure for the office?



Simple



COMPLEX



Types of Family Offices

- “Sole Proprietor”
- Single Family Office
- Virtual Family Office
- Embedded Family Offices
 - Accounting Firms
 - Trust Departments
 - Investment Firms
- Multi Family Office



How BIG justifies a Family Office?

- Depends on how active the family/individual wants to be
- What services are expected from family members?
- Much more than just “Investable Assets”
- Do all services need to be done internally?
- Are family members willing to accept the expenses and responsibilities of a family office?





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Focus on what matters.